

Macquarie Bank (MQG AU)

FUNDAMENTAL VIEW 1

As of 26 Jun 2025

- Macquarie was tested during the global financial crisis, but managed to steer
 through the crisis without reporting losses. A strong balance sheet mitigated
 liquidity problems, but its banking unit had to turn to Australia's central bank at
 that time for support.
- The group has an impressive track record of managing risks and achieving good returns, and has built capabilities in a number of areas. Divestments are controlled based on market conditions. It was a beneficiary of market volatility in the commodity space in F23-24. Its Australian mortgage book has also shown strong but sensible growth.

RISKS & CATALYSTS

As of 26 Jun 2025

- Macquarie has sizable exposures to credit and equity risk, and so could be
 adversely impacted by falls in asset prices. In addition, volatile/weak markets
 could and has impeded its ability to exit some of its investments. Its earnings
 profile partially depends on exits and therefore is lumpy in nature. So far it has
 managed this risk well.
- As a relatively small group operating mainly in wholesale markets, it is vulnerable
 to a liquidity freeze, but it mitigates this through running a well-matched and
 liquid balance sheet.
- It is a global leader in infrastructure investments and is well positioned for the green transition. It has been a strong beneficiary of volatility in commodity markets, a testament to its risk management capabilities.
- Its banking unit, MBL, has been subject to enforcement action in Apr-21 by APRA over the incorrect treatment of some intra-group funding arrangements resulting in a A\$500 mn operational risk overlay being applied as well as LCR and NSFR add-ons.



KEY METRICS	As of 26 Jun 2025

AUD MN	FY21	FY22	FY23	FY24	FY25
Operating Income	13,298	17,833	19,576	17,071	18,130
Cost/Income	66.7%	60.5%	62.0%	71.4%	70.5%
Net Profit	3,015	4,706	5,182	3,522	3,715
Return on Equity	14.3%	18.7%	16.9%	10.8%	11.2%
Total Impairments/Op Profit	11.8%	7.2%	6.1%	(7.4%)	6.0%
Annuity Business Profit Contribution	46.7%	42.6%	34.2%	36.5%	43.6%
MBL CET1 Ratio (APRA)	12.6%	11.5%	13.7%	13.6%	12.8%
MBL Liquidity Coverage Ratio	174%	175%	214%	191%	175%
MBL Net Stable Funding Ratio	115%	121%	124%	115%	113%

BUSINESS DESCRIPTION

As of 26 Jun 2025

- Macquarie grew out of the Australian business of Hill Samuel Australia, commencing operations in 1969. Macquarie Group Ltd (MGL) is the holding company and listed entity, under which there is the banking group Macquarie Bank Ltd (MBL) which consists of the Banking & Financial Services (BFS) and Commodities & Global Markets (CGM) businesses, and a non-banking group which consists of the Macquarie Asset Management (MAM) and Macquarie Capital (MC) husinesses
- From the 1990s, the group has been associated with the "Macquarie Model" which
 focused on identifying cash-generating infrastructure assets & packaging them
 into funds that could be sold, with Macquarie taking fees as banker, arranger and
 asset manager.
- It acquired asset managers including Delaware Investments in the US and Blackmont Capital in Canada, boutique investment bank Fox-Pitt Kelton and specialists such as Tristone Energy (Canada). It acquired US asset manager, Waddell & Reed in April 2021, which added around US\$76 bn of assets under management. It has announced the sale of its public AM business in the US and Europe to Nomura.
- MAM has AUM of ~A\$941 bn as of FY25, mostly in "traditional" funds management but also including its specialist infrastructure and real assets funds.

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