

Siam Commercial Bank (SCB TB)

FUNDAMENTAL VIEW 1

As of 02 Apr 2025

- Siam Commercial Bank (SCBTB) has been a sound and profitable bank. It has a
 focus on the retail segment and targets to increase margins by growing personal
 unsecured lending. Recent credit costs however have been elevated due to the
 retail exposure.
- It announced a major business overhaul in September 2021 to establish a new
 parent company called SCB X to segregate the group's core banking services from
 its new fintech and digital businesses and to enable greater flexibility and
 independence. The capital buffer is strong at both the Holdco (SCB X) and Bank
 (SCB) level.

RISKS & CATALYSTS

As of 02 Apr 2025

- The bank's new strategic direction is sensible given limited domestic growth
 opportunities, but it comes with execution risk since the fintech and platform
 space are new to SCB, as well as higher credit costs. However, we take comfort in
 the ringfencing of the bank unit (SCB) from the Group's riskier business units, and
 capital support to the Gen 2/3 businesses is subject to a minimum 16% CET1 ratio
 being maintained at the bank.
- We expect NIMs at the Thai banks to see a further decline this year on the back of
 policy rate cuts. Margin pressure at SCB X however is mitigated by a strong
 deposit franchise and a growth focus on higher yielding retail loans. Loan growth
 however is likely to remain modest in FY25 given a still soft growth outlook for
 Thailand.
- Credit costs are elevated due to SCBX's greater retail exposure and the macro backdrop of sluggish growth and high household debt. Even so, SCB X's higher NIM and low-to-mid 40%s cost-income ratio provide comfortable room to absorb its higher credit costs and maintain a similar level of returns as peers.



KEY METRICS As of 02 Apr 2025

THB MN	FY20	FY21	FY22	FY23	FY24
PPP ROA	2.58%	2.63%	2.50%	2.88%	2.87%
ROA	0.9%	1.1%	1.1%	1.3%	1.3%
ROE	6.7%	8.4%	8.3%	9.3%	9.1%
Equity/Assets	12.6%	13.4%	13.5%	14.1%	14.2%
CET1 Ratio	17.2%	17.6%	17.7%	17.6%	17.7%
Reported NPL ratio	3.68%	3.79%	3.34%	3.44%	3.37%
Provisions/Loans	2.14%	1.84%	1.45%	1.82%	1.76%
Gross LDR	93%	93%	93%	99%	97%
Liquidity Coverage Ratio	188%	202%	216%	217%	n/m

BUSINESS DESCRIPTION

As of 02 Apr 2025

- Siam Commercial Bank was founded as the "Book Club" in 1904. In 1907, it started
 operating as a commercial bank and was renamed as "The Siam Commercial
 Bank". It completed its IPO on the Stock Exchange of Thailand in 1976.
- The bank is 23.58% owned by the King of Thailand, and a further 23.32% is owned by the Vayupak Fund 1, which is controlled by the government.
- SCB is the fourth largest Thai bank by assets and is known for its robust retail franchise.
- Its loan profile was 35% corporate, 17% SME, and 48% retail as of December 2024.

GLOSSARY

¹ The **Fundamental View** is our current assessment of credit quality and our expectation of how credit quality will trend over the next year or longer.

² The **Credit Quality Score (CQS)** is a number between 5 and 100. It is a medium-term credit score for corporates and financial institutions that utilizes a combination of sector fundamental scores and equity market signals. Values of CQS above 50 generally indicate investment grade credit quality.

³ The **Credit Quality Score (CQS) Outlook** is the near-term (3 month) outlook for the CQS, based on its trend, volatility and distance from the adjacent CQS risk bucket.

⁴The **Agency Composite Rating (ACR)** is the average senior unsecured rating from one or more major rating agencies.

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