

Macquarie Bank (MQG AU)

FUNDAMENTAL VIEW 1

As of 09 May 2025

- Macquarie was tested during the global financial crisis, but managed to steer
 through the crisis without reporting losses. A strong balance sheet mitigated
 liquidity problems, but its banking unit had to turn to Australia's central bank at
 that time for support.
- The group has an impressive track record of managing risks and achieving good returns, and has built capabilities in a number of areas. Divestments are controlled based on the market environment. It has been a beneficiary of market volatility in the commodity space. Its Australian mortgage book has also shown strong but sensible growth.

RISKS & CATALYSTS

As of 09 May 2025

- Macquarie has sizable exposures to credit and equity risk, and so could be
 adversely impacted by falls in asset prices. In addition, volatile/weak markets
 could impede its ability to exit some of its investments. Its earnings profile
 partially depends on exits and therefore is lumpy in nature. So far it has managed
 this risk well.
- As a relatively small group operating mainly in wholesale markets, it is vulnerable
 to a liquidity freeze, but it mitigates this through running a well-matched and
 liquid balance sheet.
- It is a global leader in infrastructure investments and is well positioned for the green transition. It has been a strong beneficiary of volatility in commodity markets, a testament to its risk management capabilities.
- Its banking unit, MBL, has been subject to enforcement action in Apr-21 by APRA over the incorrect treatment of some intra-group funding arrangements resulting in a A\$500 mn operational risk overlay being applied as well as LCR and NSFR add-ons.



KEY METRICS As of 09 May 2025

AUD MN	1H23	2H23	1H24	2H24	1H25
Operating Income	8,910	10,666	8,060	9,011	8,570
Operating Expense/Operating Income	62.8%	61.3%	73.4%	68.2%	69.1%
Net Profit	2,305	2,877	1,415	2,107	1,612
ROAE	15.6%	18.1%	8.7%	12.9%	9.9%
Total Impairments/Op Profit	8.6%	4.1%	(5.5%)	(8.8%)	2.8%
Annuity Business Profit Contribution	43.3%	27.0%	36.6%	36.4%	44.2%
MBL CET1 Ratio (APRA)	12.8%	13.7%	13.2%	13.6%	12.8%
MBL Liquidity Coverage Ratio	172%	214%	199%	191%	194%
MBL Net Stable Funding Ratio	116%	124%	114%	115%	110%

BUSINESS DESCRIPTION

As of 09 May 2025

- Macquarie grew out of the Australian business of Hill Samuel Australia, commencing operations in 1969. Macquarie Group Ltd (MGL) is the holding company and listed entity, under which there is the banking group Macquarie Bank Ltd (MBL) which consists of the Banking & Financial Services (BFS) and Commodities & Global Markets (CGM) businesses, and a non-banking group which consists of the Macquarie Asset Management (MAM) and Macquarie Capital (MC) businesses
- From the 1990s, the group has been associated with the "Macquarie Model" which
 focused on identifying cash-generating infrastructure assets & packaging them
 into funds that could be sold, with Macquarie taking fees as banker, arranger and
 asset manager.
- It acquired asset managers including Delaware Investments in the US and Blackmont Capital in Canada, boutique investment bank Fox-Pitt Kelton and specialists such as Tristone Energy (Canada). It acquired US asset manager, Waddell & Reed in April 2021, which added around US\$76 bn of assets under management. It has announced the sale of its public AM business in the US and Europe to Nomura.
- MAM has AUM of ~A\$938 bn as of FY24, mostly in "traditional" funds management but also including its specialist infrastructure and real assets funds.

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