

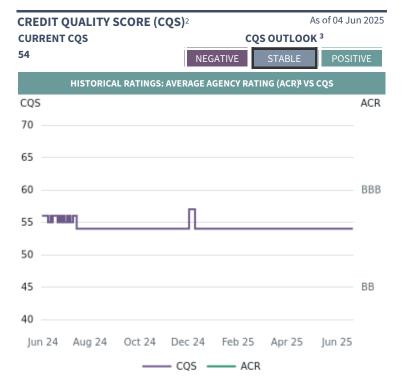
Mitsubishi UFJ Financial Group (8306 JP)

FUNDAMENTAL VIEW 1 As of 18 Mar 2025 KEY METRICS

- MUFG is the largest of Japan's three megabanks, and has the most diversified operations by business line and geography. It has also been the most acquisitive until recently.
- Core profitability had been weak due to Japan's ultra-low interest rates and growth; that improved post an efficiency drive and a CEO change in April 2020; the bank has the best international margin and benefits from rising domestic interest rates.
- Given its size and systemic importance, MUFG is considered too big to fail, and will be supported by the Japanese government if needed.

RISKS & CATALYSTS	As of 18 Mar 2025
KISKS & LATALISTS	AS 01 16 Mai 2025

- Its recent divisional performance has been strong, with the domestic businesses benefiting from higher JGB yields.
- Total credit costs are running at JPY 251 bn in 9M24, of which JPY 203 bn is from overseas operations. As MUFG has budgeted for JPY 400 bn of credit costs this year, there could be some serious kitchen sinking in the coming quarter.
- The group's cost-income ratio was previously in the high 60's a few years ago, but improved efficiency, the sale of MUFG Union Bank in the US, and better revenues has led to this ratio falling to 61% in FY23 and 58% in 9M24; the group targets a 60% cost-income ratio.
- MUFG is exposed to Japanese equities through large unrealised gains, but has steadily been decreasing its shareholdings every year. It reduced the MTM impact of rising yields on its \$ bond portfolio, as well as the potential impact on its JGB portfolio given the modifications to yield curve controls.



JPY BN	FY21	FY22	FY23	3Q23	3Q24
Net Interest Revenue/Average Assets	0.57%	0.79%	0.64%	0.63%	0.73%
Operating Income/Average Assets	1.11%	1.22%	1.12%	1.27%	1.39%
Operating Expense/Operating Income	69%	65%	67%	58%	58%
Pre-Impairment Operating Profit / Average Assets	0.34%	0.43%	0.48%	0.50%	0.60%
Impairment charge/Average Loans	(0.30%)	(0.61%)	(0.44%)	(0.31%)	(0.28%)
ROAA	0.32%	0.30%	0.39%	0.45%	0.59%
ROAE	6.7%	6.5%	8.1%	9.6%	11.7%
CET1 Ratio excluding	9.5%	9.8%	11.8%	n/a	n/a

BUSINESS DESCRIPTION

unrealised securities gains in

AOCI

As of 18 Mar 2025

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- The 2 main banks of MUFG are MUFG Bank (earlier the Bank of Tokyo-Mitsubishi
 UFJ or BTMU) & Mitsubishi UFJ Trust & Banking. In the early stages of Japan's long
 banking crisis, Bank of Tokyo merged with Mitsubishi Bank, and in the late stages
 they absorbed UFJ (former Sanwa Bank & Tokai Bank) while Mitsubishi Trust
 absorbed Toyo Trust & Nippon Trust.
- The group includes consumer lenders Mitsubishi-UFJ NICOS & ACOM, and securities/IB joint ventures with Morgan Stanley. MUFG invested in Morgan Stanley in 2008 and now has a ~20% stake. In Dec-22, it completed the sale of its US retail and commercial bank, MUFG Union Bank, to US Bancorp.
- It has a majority stake in Thailand's Bank of Ayudhya (now Krungsri), 20% stakes in Vietnam's Vietinbank and Philippines' Security Bank, and 100% of Indonesia's Bank Danamon.
- In August 2019, it acquired Colonial First State from Commonwealth Bank of Australia to strengthen its global asset management business, in 2020 it invested \$700 mn in SE Asia's Grab, and more recently has bought Home Credit's Philippine and Indonesian subsidiaries, Link (an Australian pension fund administrator), auto loan companies in Indonesia, Albacore Capital, StanChart's Indonesian retail operations, and an Indian NBFI.

GLOSSARY

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