

Siam Commercial Bank (SCB TB)

FUNDAMENTAL VIEW 1

As of 27 Dec 2024

- Siam Commercial Bank (SCBTB) is seen as a sound and profitable bank. It has a
 focus on the retail segment and targets to increase margins by growing personal
 unsecured lending. Recent credit costs have been elevated due to the retail
 exposure.
- The capital buffer is strong with a CET1 ratio of 17.8% at the Holdco (SCB X) level
 and 17.3% at the Bank level at Sep-24. It announced a major business overhaul in
 September 2021 to establish a new parent company called SCB X to segregate the
 group's core banking services from its new fintech and digital businesses and to
 enable greater flexibility and independence.

RISKS & CATALYSTS

As of 29 Nov 2024

- The bank's new strategic direction is sensible given limited domestic growth
 opportunities, but it comes with execution risk since the fintech and platform
 space are new to SCB, as well as higher credit costs. However, we take comfort in
 the ringfencing of the bank unit (SCB) from the Group's riskier business units, and
 capital support to the Gen 2/3 businesses is subject to a minimum 16% CET1 ratio
 being maintained at the bank.
- Credit costs are elevated due to SCBX's greater retail exposure and the macro backdrop of sluggish growth and high household debt. However, SCB X's higher NIM and low-to-mid 40%s cost-income ratio provide comfortable room to absorb its higher credit costs and maintain a similar level of returns as peers.
- SCB X's NIM has been on a stronger trajectory than peers, supported by a strong deposit franchise and a growth focus on higher yielding retail loans.



KEY METRICS	As of 29 Nov 2024

THB MN	FY20	FY21	FY22	FY23	9M24
PPP ROA	2.58%	2.63%	2.50%	2.88%	2.88%
ROA	0.9%	1.1%	1.1%	1.3%	1.3%
ROE	6.7%	8.4%	8.3%	9.3%	9.0%
Equity/Assets	12.6%	13.4%	13.5%	14.1%	14.2%
CET1 Ratio	17.2%	17.6%	17.7%	17.6%	17.8%
Reported NPL ratio	3.68%	3.79%	3.34%	3.44%	3.38%
Provisions/Loans	2.14%	1.84%	1.45%	1.82%	1.79%
Gross LDR	93%	93%	93%	99%	100%
Liquidity Coverage Ratio	188%	202%	216%	n/m	n/m

BUSINESS DESCRIPTION

As of 29 Nov 2024

- Siam Commercial Bank was founded as the "Book Club" in 1904. In 1907, it started
 operating as a commercial bank and was renamed as "The Siam Commercial
 Bank". It completed its IPO on the Stock Exchange of Thailand in 1976.
- The bank is 23.58% owned by the King of Thailand, and a further 23.32% is owned by the Vayupak Fund 1, which is controlled by the government.
- SCB is the fourth largest Thai bank by assets and is known for its robust retail franchise.
- Its loan profile was 35% corporate, 17% SME, and 48% retail as of end-September 2024.

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